



KSH Holdings Limited

(Company Registration Number: 200603337G)
(Incorporated in the Republic of Singapore on 9 March 2006)

RESPONSES TO QUESTIONS FROM SHAREHOLDERS FOR THE ANNUAL GENERAL MEETING ON 31 JULY 2025

The Board of Directors of KSH Holdings Limited (the “**Company**”, and together with its subsidiaries, the “**Group**”), refers to:

- (a) the annual report of the Company for the financial year ended 31 March 2025 (the “**Annual Report**”); and
- (b) the notice of annual general meeting (“**AGM**”) issued on 16 July 2025 informing shareholders that the Company’s AGM will be held on Thursday, 31 July 2025 at 9.30 a.m.

The Company would like to thank shareholders for submitting their questions in advance of the AGM.

Please refer to Annex A hereto for the list of questions received from shareholders, and the Management and the Board's responses to these questions.

BY ORDER OF THE BOARD

CHOO CHEE ONN
Executive Chairman and Managing Director
25 July 2025

ANNEX A

RESPONSES TO QUESTIONS FROM SHAREHOLDERS

Question 1: Based on its healthy construction order book and property development projects, is the Company in a position to return to profitability in the financial year ending 31 March 2026?

Company's Response:

The Group's performance for the financial year ending 31 March 2026 ("FY2026") will depend on a number of factors, including the progress of ongoing construction projects, the timing of revenue recognition from property development projects, prevailing market conditions, and overall cost management.

As disclosed in the Annual Report FY2025, the Group continues to maintain a healthy construction order book and has a pipeline of property development projects locally and overseas. Barring any unforeseen circumstances, the Group's overall performance should improve in FY2026.

Question 2: Amid the positive outlook for the construction sector in Singapore, what kind of projects is the Company tendering for?

Company's Response:

The Company is actively tendering for both public and private projects across residential, commercial, industrial, infrastructural, and institutional building sectors.

Question 3: What percentage of KSH's total assets is in China?

Company's Response:

Approximately S\$142.7 million of the Company's total assets is in China as at 31 March 2025.

Question 4: Please state the percentage of units sold for the Company's four joint-venture residential projects in Singapore.

Company's Response:

As these four projects are joint ventures, the Company is bound by certain confidentiality obligations and is unable to disclose the percentage of units sold in relation to such projects at this juncture. As disclosed previously, these four developments, namely, The Arcady at Boon Keng, One Sophia/The Collective at One Sophia, Sora at Yuan Ching Road in District 22, and Bagnall Haus at 811 Upper East Coast Road, have recorded satisfactory sales with positive margin expected since their respective launches.