



KSH Holdings Limited

(Company Registration Number: 200603337G)
(Incorporated in the Republic of Singapore on 9 March 2006)

USE OF PROCEEDS FROM PLACEMENT OF 28,900,400 TREASURY SHARES IN THE CAPITAL OF THE COMPANY

The Board of Directors (the “**Board**”) of KSH Holdings Limited (the “**Company**”) refers to the announcements on 20 August 2025 and 21 August 2025 in relation to, *inter alia*, the placement of 28,900,400 treasury shares in the capital of the Company (the “**Placement**”) and the notice of sale of the treasury shares (“**Previous Announcements**”).

The Board wishes to provide an update on the use of proceeds raised from the Placement completed on 21 August 2025.

The net proceeds raised from the Placement (after deducting expenses relating to the Placement of S\$144,502) is S\$8,670,120. As at the date of this announcement, the net proceeds have been fully utilised as follows:

| | Allocation | Amount Utilised | Balance |
|-------------------------|--------------|-----------------------------|---------|
| General Working Capital | S\$8,670,120 | S\$8,670,120 ⁽¹⁾ | - |

Note:

(1) Utilised for the payment to subcontractors and suppliers for the Company’s construction projects.

The utilisation of the net proceeds is in line with the intended use and allocation as set out in the Previous Announcements.

BY ORDER OF THE BOARD

CHOO CHEE ONN
Executive Chairman and Managing Director
13 October 2025