



INCORPORATION OF NEW SUBSIDIARY

The Board of Directors (the “**Board**”) of KSH Holdings Limited (the “**Company**”) wishes to announce that the Company’s wholly-owned subsidiary, Kim Seng Heng Realty Pte Ltd, has incorporated a wholly-owned subsidiary, KSH Blazar Pte. Ltd. (“**KSHB**”). Details of KSHB are as follows:

Name of Company : KSH Blazar Pte. Ltd.

Paid-up and issued capital : S\$1.00 comprising one ordinary share

Source of investment : The funds are derived from internal resources

The principal activities of KSHB are (i) real estate development and (ii) other holding companies.

Mr. Choo Chee Onn and Mr. Tok Cheng Hoe have been appointed as the directors of KSHB.

The incorporation of KSHB is not expected to have any material impact on the net earnings per share or the net tangible assets per share of the Company for the financial year ending 31 March 2026.

None of the directors or substantial shareholders of the Company has any interest, direct or indirect, in the aforesaid investment save for their shareholdings in the Company.

BY ORDER OF THE BOARD

CHOO CHEE ONN

Executive Chairman and Managing Director
16 October 2025